

# FRENCH CONSTRUCTION LLC

December 3, 2020

To Whom It May Concern:

May this please confirm our favorable recommendation of Allen Ballew for consulting work in the areas of construction management, scheduling, construction contract claims and delay claims. Allen has been working with us since 2012 and has handled several matters. These matters involved development of Requests for Equitable Adjustment, delay claims, critical path schedules, and litigation support on federal construction contracts.  
Thank you for your attention.

Yours very truly,

French Construction, LLC



Janet French  
President

P.O. Box 119  
2691 US Hwy. 90 West  
Castroville, Texas 78009  
(210) 219-8251 (cell)